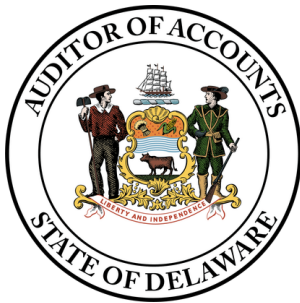




CHRISTINA SCHOOL DISTRICT

SCHOOL CONSTRUCTION EXAMINATION
FISCAL YEAR ENDED JUNE 30, 2023



CHRISTINA SCHOOL DISTRICT SCHOOL CONSTRUCTION EXAMINATION REPORT SUMMARY FOR FISCAL YEAR ENDED JUNE 30, 2023

BACKGROUND

The Office of Auditor of Accounts conducted an examination engagement of the Christina School District Schedule of Construction Projects to determine whether it is in accordance with the criteria set forth in the Delaware Code. The State of Delaware Department of Education School Construction Technical Assistance Manual, and the State of Delaware Budget and Accounting Policy Manual.

In accordance with 29 Del. C. §7526, the State Auditor shall be responsible for conducting or having conducted such audit subject to 29 Del. C. §2906(c) and (d) and §§2907, 2908, and 2909, as amended. This engagement was performed to examine financial data, recordkeeping and reports generated by the school district related to projects authorized by a school construction bond authorization act.

KEY INFORMATION AND FINDINGS

Since fiscal year 2018, state and local funding for Christina School District totaled \$137.6 million in construction appropriations, including \$59.9 million expended in FY2023.

We have examined the Christina School District's financial data, recordkeeping and reports related to its Schedule of Construction Projects for the fiscal year ended June 30, 2023, to determine whether the District's Capital Budget process was in accordance with the criteria set forth in the Delaware Code, the State of Delaware Department of Education School Construction Technical Assistance Manual, and the State of Delaware Budget and Accounting Policy Manual.

It is my pleasure to report this engagement contained no findings on the Schedule of Construction Projects for Christina School District.

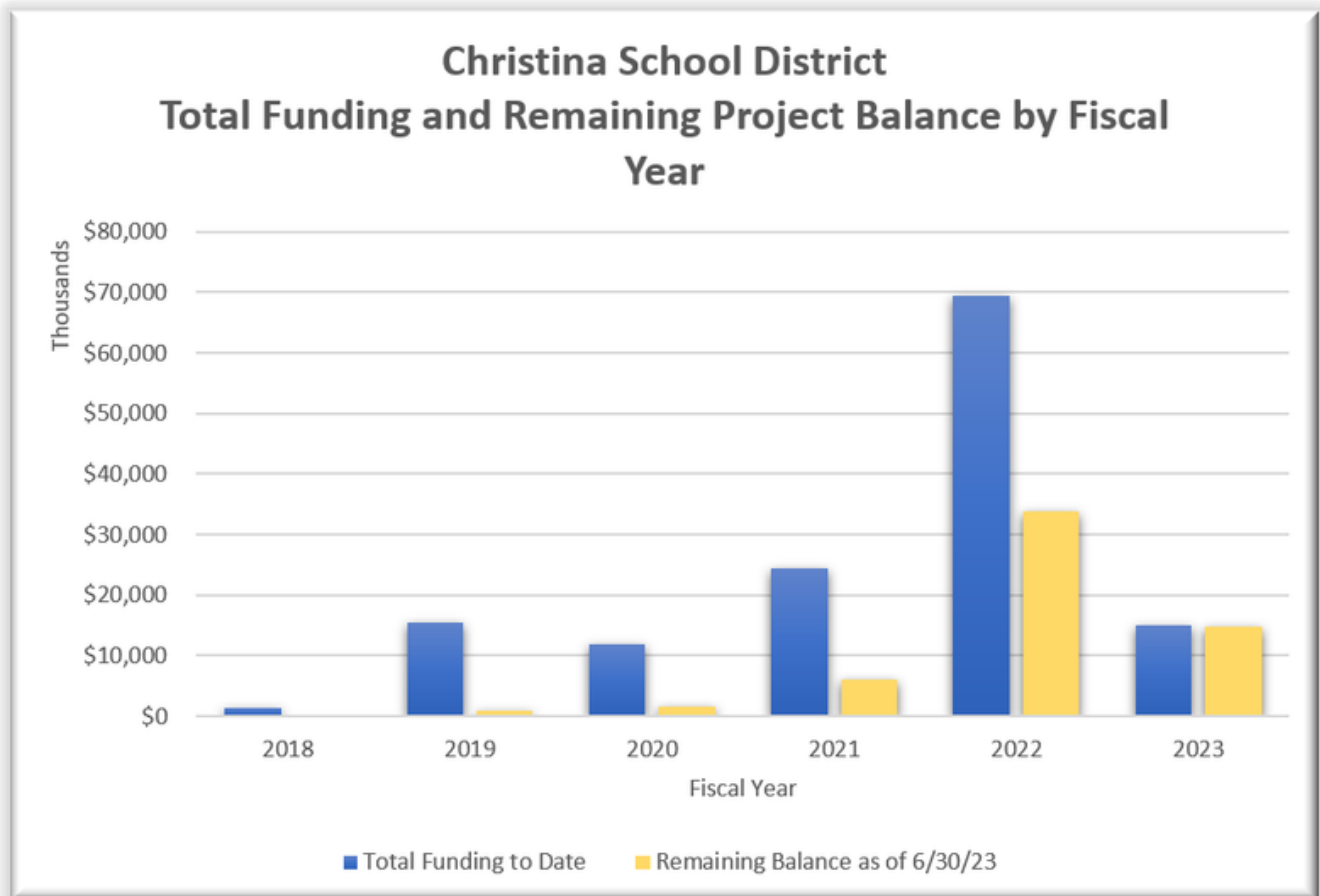
Christina School District Summary of Active Project Capital Funding

FY	Total Funding to Date	Total Expended to Date	Balance as of 6/30/23
2018	\$1,356,314	\$1,356,313	\$1
2019	15,402,000	14,469,884	932,116
2020	11,940,000	10,388,943	1,551,057
2021	24,403,200	18,416,312	5,986,888
2022	69,500,000	35,738,806	33,761,194
2023	14,976,800	240,500	14,736,300
Total:	\$137,578,314	\$80,610,758	\$56,967,556



CHRISTINA SCHOOL DISTRICT SCHOOL CONSTRUCTION EXAMINATION REPORT SUMMARY FOR FISCAL YEAR ENDED JUNE 30, 2023

KEY INFORMATION AND FINDINGS CONTINUED



**State of Delaware
Office of Auditor of Accounts**

Working Hard to Protect YOUR Tax Dollars

**State of Delaware
Statewide School Districts' Construction
Projects Attestation Engagements
Christina School District**

*Fiscal Year Ended
June 30, 2023*

**Lydia E. York
State Auditor**



Background

School District Construction Projects

In accordance with 29 Del. C. §7509, the Department of Education (DOE) shall determine the present necessity for any school construction program. Once a School District (the District) identifies the need for a construction project and receives approval from its local Board of Education (the Board), it submits a request for Certificate of Necessity (CN) to the DOE by August 31 each year. The DOE then meets with the District to review appropriate documentation and discuss the necessity of the project. If it is deemed necessary, the DOE will include the project in its budget request for the following fiscal year. All projects that are included in the budget request are then issued a CN by late October of each fiscal year, which authorizes the construction project and details the scope and cost limits for the project. ¹

The DOE calculates the amount of the State of Delaware (the State) funding the District will receive using a standard school construction formula. The formula is uniform throughout the State and is based on pupil capacity for the type of school requested (i.e., elementary, middle, or high school). The remainder of the cost is paid with local tax receipts, thus referred to as the local share. Before a District can issue bonds to fund the local share of the construction costs, taxpayers must approve the bond sale through a referendum. ² A referendum may occur any time after a CN is issued, and the District has one year and two opportunities to pass a successful referendum before needing to request a new CN from the DOE. The timing of each referendum is at the discretion of the Board. Vocational-Technical Districts are not subject to the referendum process. Instead, the Legislature approves these Districts' tax rates. ³

The District must provide adequate public notice of the referendum that includes the purpose and amount of the proposed bond issuance, as well as the estimated annual amount of tax increase upon approval. ⁴ The estimated increase, however, is based on certain assumptions that are subject to change, such as the anticipated interest rate on new bonds. ⁵ Therefore, taxpayers are voting on the approval of the construction project and cannot rely on the advertised referendum rate as the effective tax rate. The District may ask its taxpayers to approve a local share in excess of the school construction formula to finance additional options. For example, if a construction project included expanding a particular school building and the District wished to continue the same flooring throughout the entire building, taxpayers may be asked to fund the costs in excess of the State formula. This particular request must be clearly labeled on the referendum voting ballot using the language set forth in 14 Del C. §2004.

¹ DOE School Construction Technical Assistance Manual, Section 1.10, *Summary of Steps in the Major Capital Improvement Process*

² 14 Del. C. §2122

³ 14 Del. C., c. 26

⁴ 14 Del. C. §1074 (b)

⁵ Other rates that are not subject to voter approval (e.g., tuition, minor capital improvements) may be increased by the District to meet annual demands, thus resulting in the effective tax rate for the District.

The DOE presents its budget of all the State's Districts' construction projects to the Office of Management and Budget for approval and inclusion in the Governor's Recommended Budget.⁶ The Governor's Recommended Budget is then subject to final approval by the Bond Bill Committee and the Legislature via the Bond and Capital Improvements Act (also referred to as the Bond Bill). If a District fails to obtain a successful referendum before June 30, its project is removed from the Governor's Recommended Budget and not included in that year's Bond Bill.

The District's Board then has the "power to employ engineers, architects and such other employees as it deems essential..." for its construction project per 29 Del. C. §7521. All final plans and specifications, including costs of construction under any school construction bond authorization act, are approved by the DOE.⁷

Depending on various factors (e.g., the total cost of the project, other projects within the State), the District will receive funding for its construction project over the course of several fiscal years. For each State bond sale, the District receives an aggregate allocation of funds and must pay back a portion of those funds with local tax receipts. The local share for each District in the State can vary,⁸ depending on an assessment of the District's ability to meet its obligations.⁹

The District coordinates with the Office of the State Treasurer to pay the local share of its outstanding principal and interest payments in accordance with 14 Del. C. §2108. Annually, the Office of Auditor of Accounts audits the Districts' local tax collections and debt service management in a separate engagement. Further, this engagement examines Bond Bill construction project expenditures.

In the event the construction project comes in under budget, the District may request permission from the State legislature to redirect the State-funded portion of the excess budget amount to fund another project. The subsequent epilogue language in the Bond Bill dictates if the District must put forth local tax receipts and what sources of funding the District may use, such as Minor Capital Improvement funds. Since this is a result of Delaware law, the change does not require a referendum.

There are no legal or statutory provisions that would prohibit a District from utilizing excess funds for early repayment of its debt.

Maintenance of Records

The District should maintain all appropriate documentation related to its construction projects and related debt, including documents related to the referendum process, for audit purposes.

6 DOE School Construction Technical Assistance Manual, Section 1.10, Summary of Steps in the Major Capital Improvement Process

7 29 Del. C. §7518

8 29 Del. C. §7503

9 An Equalization Committee, as defined by 14 Del. C. §1707 (i), is comprised of 10 to 15 members appointed by the Secretary of the DOE. The equalization formula (detailed in 14 Del. C. §1707) incorporates an annual survey conducted by the University of Delaware and is annually reviewed and approved by the Equalization Committee.

Table of Contents

INDEPENDENT AUDITOR’S REPORT	1
SCHEDULE OF CONSTRUCTION PROJECTS	3



**State of Delaware
Office of Auditor of Accounts**

**Lydia E. York
State Auditor**

Independent Auditor's Report

Dr. Deirdra Joyner
Superintendent
Christina School District
1899 South College Avenue
Newark, DE 19702

Cynthia Marten
Secretary
Delaware Department of Education
Townsend Building
401 Federal Street
Dover, DE 19901

We have examined the accompanying State of Delaware Christina School District (the District) Schedule of Construction Projects for the fiscal year ended June 30, 2023, to determine whether it is in accordance with the criteria set forth in the Delaware Code, the State of Delaware Department of Education School Construction Technical Assistance Manual (SCM), and the State of Delaware Budget and Accounting Policy Manual (BAM). The District management is responsible for the presentation of the Schedule of Construction Projects in accordance with the criteria set forth in the Delaware Code, the SCM, and the BAM. Our responsibility is to obtain reasonable assurance by evaluating the Schedule of Construction Projects against the criteria set forth in the Delaware Code, the SCM, and the BAM and performing other procedures to obtain sufficient appropriate evidence to express an opinion that conveys the results of our evaluation based on our examination.

Our examination was conducted in accordance with the attestation standards for a direct examination engagement established by the American Institute of Certified Public Accountants, and the standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we obtain reasonable assurance by evaluating the District presentation of the Schedule of Construction Projects for the fiscal year ended June 30, 2023 against the criteria set forth in the Delaware Code, the SCM, and the BAM and performing other procedures to obtain sufficient appropriate evidence to express an opinion that conveys the results of our evaluation of the District presentation of the Schedule of Construction Projects for the fiscal year ended June 30, 2023. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks that the District Projects was not in accordance with the criteria set forth in the Delaware Code, the SCM, and the BAM in all material respects, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent of the District, and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our examination engagement.

1128 South Bradford Street ● DOVER, DE 19904

Main Office: 302-269-7202

Dr. Deirdra Joyner
Superintendent
Christina School District

Cynthia Marten
Secretary
Delaware Department of Education

In our opinion, the District Projects for the fiscal year ended June 30, 2023, presents fairly, in all material respects, based on the criteria set forth in the Delaware Code, the SCM, and the BAM.

The amounts reported in the Expended in Prior Years column of the Schedule of Construction Projects contain expenditures incurred prior to July 1, 2022, that were examined by other accountants. The fiscal year ended June 30, 2022, report dated July 17, 2024, expressed an unmodified opinion on the Schedule of Construction Projects. As a result, we did not examine expenditures incurred prior to July 1, 2022, reported in the Expended in Prior Years column of the Schedule of Construction Projects for the fiscal year ended June 30, 2022, and, therefore, express no opinion on it.

In accordance with *Government Auditing Standards*, we are required to report all deficiencies that are considered to be significant deficiencies or material weaknesses in internal control; fraud and noncompliance with provisions of laws or regulations that have a material effect on the District Schedule of Construction Projects; and any other instances that warrant the attention of those charged with governance, noncompliance with provisions of contracts or grant agreements, and abuse that has a material effect on the subject matter. We are also required to obtain and report the views of responsible officials concerning the findings, conclusions, and recommendations, as well as any planned corrective actions. We performed our examination to express an opinion on whether District of Construction Projects is presented in accordance with the criteria described above and not for the purpose of expressing an opinion on the internal control applicable to preparing the District Schedule of Construction Projects or on compliance and other matters; accordingly, we express no such opinion. Our examination disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The purpose of this report is to obtain sufficient appropriate evidence to express an opinion that conveys the results of our evaluation of the District presentation of the Schedule of Construction Projects for the fiscal year. This report is not suitable for any other purpose.

However, under 29 Del. C. §10002, this report is public record, and its distribution is not limited. This report, as required by statute, was provided to the Christina School District management and board members, the Delaware Department of Education, Office of the Governor, Office of the Controller General, General Assembly, Office of the Attorney General, Office of Auditor of Accounts, and Office of Management and Budget.

Lydia E. York
State Auditor

Dover, Delaware
April 24, 2026

Schedule of Construction Projects
Fiscal Year Ended June 30, 2023

Project Name	FY	APPR	Source of Funding (State/Local)	Original Funding Amount	Increases (Decreases) in Funding	Total Funding to Date	Expended in Prior Years	Expended in Current Year	Total Expended to Date	Balance as of June 30, 2023
Education Initiatives - New Bancroft	2022	10135	100/0	\$ -	\$ 60,183,121	\$ 60,183,121	\$ 500,759	\$ 29,258,836	\$ 29,759,595	\$ 30,423,526
Education Initiatives - New Bancroft	2023	10135	100/0	-	11,500,000	11,500,000	-	-	-	11,500,000
Education Initiatives - New Bancroft	2022	50134	100/0	-	1,316,879	1,316,879	-	33,855	33,855	1,283,024
Education Initiatives - Bancroft/Bayard	2019	50140	100/0	-	15,402,000	15,402,000	10,634,416	3,835,468	14,469,884	932,116
Education Initiatives - New Bancroft	2020	50140	100/0	-	1,315,504	1,315,504	129,070	(89,183)	39,887	1,275,617
Education Initiatives - New Bancroft	2021	50140	100/0	-	444,174	444,174	137,583	225,464	363,047	81,127
Education Initiatives - New Bancroft	2018	59950	100/0	-	684,078	684,078	684,077	-	684,077	1
Education Initiatives - New Bancroft	2021	59950	100/0	-	7,055,826	7,055,826	218,420	3,487,113	3,705,533	3,350,293
Education Initiatives - New Bancroft	2022	59950	100/0	-	3,500,000	3,500,000	-	3,500,000	3,500,000	-
City of Wilmington Schools	2022	10187	100/0	-	4,500,000	4,500,000	-	2,445,356	2,445,356	2,054,644
City of Wilmington Schools	2020	10213	100/0	-	10,624,496	10,624,496	-	10,349,056	10,349,056	275,440
Renovation Brennen	2023	10321	100/0	3,476,800	-	3,476,800	-	240,500	240,500	3,236,300
Renovation Christina Early Education Center	2021	50506	60/40	1,138,600	-	1,138,600	95,642	73,638	169,280	969,320
Renovation Thurgood Marshall Elementary	2021	50507	60/40	6,458,400	-	6,458,400	2,216,279	3,014,180	5,230,459	1,227,941
Renovation May B Leasure Elementary School	2021	50508	60/40	3,774,300	-	3,774,300	2,057,832	1,383,047	3,440,879	333,421
Renovation Christiana High School	2021	50513	100/0	2,249,000	(342,013)	1,906,987	1,906,987	-	1,906,987	-
Renovation Newark High School	2021	50514	100/0	1,043,900	342,013	1,385,913	1,281,948	103,965	1,385,913	-
Expand John R. Downes Elementary School	2021	50515	100/0	2,239,000	-	2,239,000	179,120	2,035,094	2,214,214	24,786
Education Initiatives - Stubbs/Dual Gen	2018	59941	100/0	-	672,236	672,236	672,236	-	672,236	-
Construction Projects Total				\$ 20,380,000	\$ 117,198,314	\$ 137,578,314	\$ 20,714,369	\$ 59,896,389	\$ 80,610,758	\$ 56,967,556